

## Message from Top Management



President

### Masashi Mori

Moririn launched its business over 350 years ago, starting out as a cotton broker also involved in sales of cotton thread and textiles. Ever since, determined to live up to its founding mission of “contributing to more prosperous lifestyles,” the company has remained firmly committed to turning out fine-quality materials, the proven cornerstone of any textile manufacturer. Toward that end, we have channeled the full measure of our energies into the development of original materials.

Today, Moririn mobilizes personnel keenly versed in all stages of textile operations, from spinning to weaving, knitting, dyeing, and sewing, thereby advancing an impressive scope of business activities. As a “specialist textiles trading company” also possessing manufacturer functions, we stand out on the strength of a supply system capable of addressing customer demands from the upstream through downstream sectors. Moririn has expanded its business on the power of expertise in broad-ranging business domains and stellar specialization.

We have set up production and logistics hubs both domestically and overseas, and thereby established a proprietary supply chain management (SCM) system that covers everything from the development of materials to the planning and production of goods, as well as enabling thorough quality control and overall logistics.

This SCM system links Japan with China and ASEAN nations, and allows us to offer optimal services in each location. In recent years, through such endeavors as investing in the establishment of a logistics facility in Bangladesh and factory in Korea; focusing on breaking into foreign markets; and expanding our presence in Central America, South America and Europe; our scope for activities on the global stage has been increasing.

Although the textile industry is experiencing great change, we at Moririn see this as an opportunity to demonstrate our endeavor, and we will aim for increased sales through proactive sales activities and strategic investments. Not only that, we will look for inspiration in our roots to improve the quality of our proposals, while also placing a separate focus on personnel development and the creation of a comfortable workplace for our employees. Our business environment is drastically changing, and it dictates that sustainable growth will not be possible through conventional methods, and thus we must take it upon ourselves to adjust.

In order to provide comprehensive support to our customers, our six business groups will work together to promote business of a high standard. As a specialist textiles trading company, Moririn is determined to lead the industry with even greater originality over the years to come, sparing no time or effort to excel as a best company capable of swiftly supplying new added value to our customers.

“The journey from yarn, to all things under the sun.”

Look for greatness from Moririn — a company devoted to a brighter and more functional future.

**MORIRIN**  
The Standard

Maximizing Customer Value



# From planning through to production and sales, Moririn provides a business model to maximize your returns.

Need a quick recommendation for a new fabric? A fresh new merchandise line to jump-start sales?  
Talk with our sales staff - specialists who are intimately familiar with everything from marketing  
and materials development right to the sales-room floor.



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Each of our broadly deployed centers for sales, production, and logistics along the coast of China and further inland plays an important role in Moririn's SCM platform.

Our production and logistics centers on the Chinese coast are solely managed by Moririn, not subcontracted, so our flexibility to quickly meet your tight production schedules and in the quantities you desire is the Moririn advantage. The best products all at the right time and at reasonable prices ensure your profitability. This is the market positioning that comes with Moririn's SCM.

## Supply Chain Management [SCM]

2 Pingyuan Moririn Deye Textile Co., Ltd.



1 Qixia Morica Garments Co., Ltd.



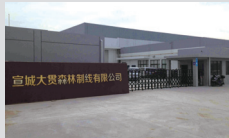
6 Shanghai Senyi Garments Inspection Co., Ltd. Yantai Plant



3 Moririn Co., Ltd. Qingdao Processing Centre



13 Xuancheng Onuki Moririn Thread Ltd.



4 Qingdao Moririn Textile Co., Ltd.



5 Moririn Co., Ltd. Qingdao Office  
8 Qingdao Senhuada Workwear Co., Ltd.



7 Qingdao Senming Bedclothes & Garment Co., Ltd.

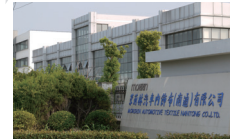


- Production Centres
- Logistics / Quality Control Centres
- Sales Centres
- Distribution Centres

9 Nantong Moririn Textile Co., Ltd.



10 Moririn Automotive Textile (Nantong) Co., Ltd.



11 Shanghai Moririnn Textile Co., Ltd.



12 Shanghai Senyi Garments Inspection Co., Ltd. Fengxian Plant



### [Qingdao, Shandong Province]

- 1 Qixia Morica Garments Co., Ltd. – garment manufacturing
- 2 Pingyuan Moririn Deye Textile Co., Ltd. – sewing-thread spinning and twisting
- 3 Moririn Co., Ltd. Qingdao Processing Centre – inspection and logistics
- 4 Qingdao Moririn Textile Co., Ltd. – sewing-thread twisting
- 5 Moririn Co., Ltd. Qingdao Office – production management
- 6 Shanghai Senyi Garments Inspection Co., Ltd. Yantai Plant – quality and safety inspection and logistics
- 7 Qingdao Senming Bedclothes & Garment Co., Ltd. – household fashions
- 8 Qingdao Senhuada Workwear Co., Ltd. – manufacture and sale of work clothes and uniforms

### [Nantong, Jiangsu Province (Manufacturing)]

- 9 Nantong Moririn Textile Co., Ltd. – household fashions
- 10 Moririn Automotive Textile (Nantong) Co., Ltd. – car-seat thread twisting and fabrics

### [Shanghai]

- 11 Shanghai Moririnn Textile Co., Ltd. – production management and domestic sales
- 12 Shanghai Senyi Garments Inspection Co., Ltd. Fengxian Plant – quality and safety inspection and logistics

### [Xuancheng Region, Anhui Province]

- 13 Xuancheng Onuki Moririn Thread Ltd. – sewing thread - dyeing and winding

### [South Chungcheong Province, Korea]

- 14 Moririn Fiber Korea Co., Ltd. – sales and manufacture of dope dyed polyester filament yarn

### [Domestic Sales Centres]



15 Head Office



16 Tokyo Office



17 Nagoya Office



18 Osaka Office

### [Domestic Distribution Network]

- 19 Moririn Logistics Co., Ltd. (Ichinomiya Centre)
- 20 Moririn Logistics Co., Ltd. (Tottori Centre)
- 21 Moririn Logistics Co., Ltd. (Tsukuba Centre)
- 22 Moririn Co., Ltd. (Hida Furukawa Centre)



Moririn Logistics Co., Ltd. (Tsukuba Centre)

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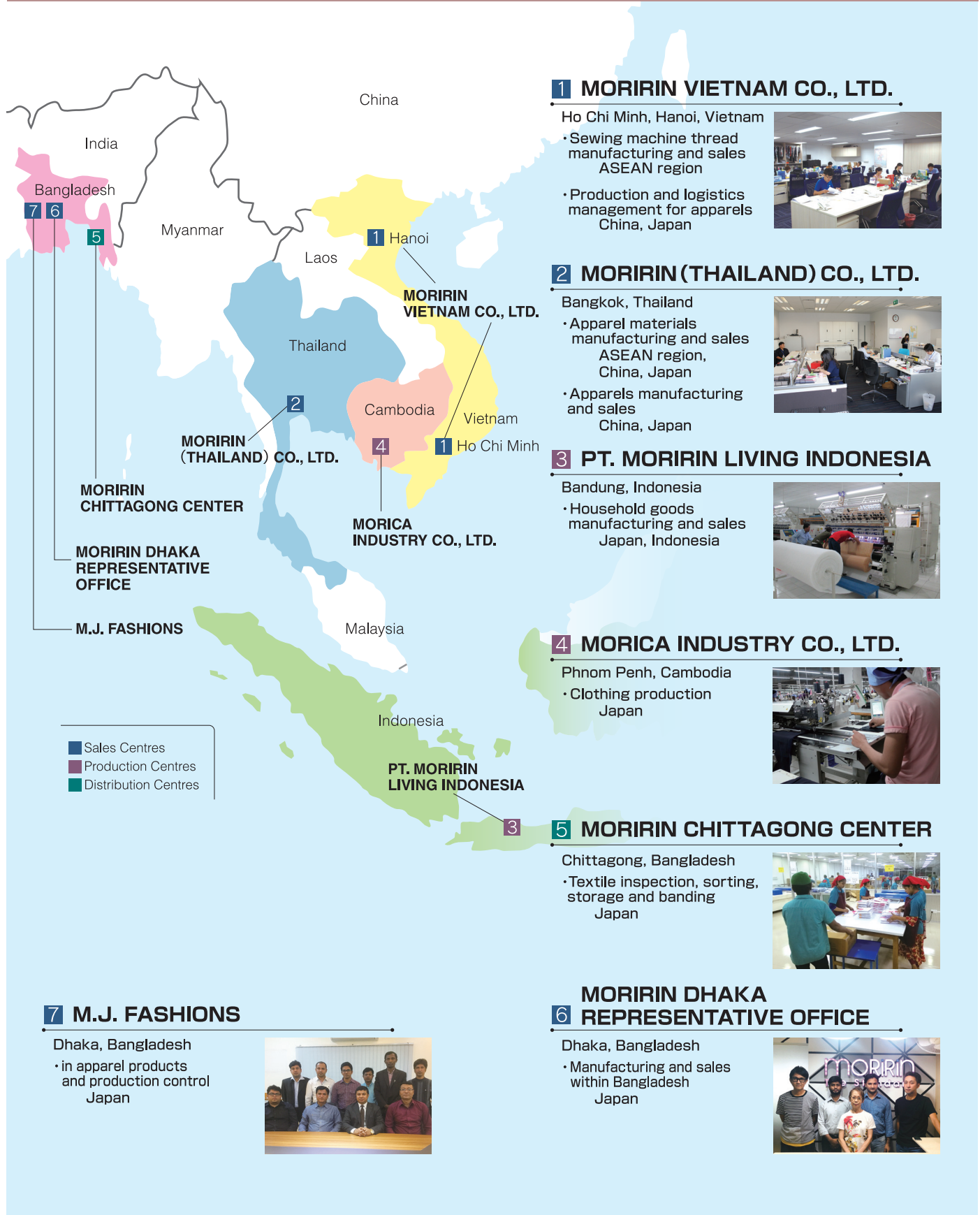
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# Business Development in the ASEAN countries

A global supply chain to achieve the best possible overall business performance



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# Moririn at a glance

## Moririn at a glance

<b>Business name</b>	Moririn Co., Ltd.
<b>Incorporated</b>	1903
<b>Capital</b>	1,350,000,000 JPY
<b>President</b>	Masashi Mori, President
<b>Yearly turnover</b>	99,100,000,000 JPY (Fiscal year ended Feb. 2020)
<b>No. of employees</b>	680

## Office Addresses

<b>Head Office</b>	4-22-10 Honmachi, Ichinomiya, Aichi, 491-8610	+81-586-25-2281
<b>Tokyo Office</b>	2-1-3 Higashi Nihonbashi, Chuo-ku, Tokyo, 103-0004	+81-3-3863-9311
<b>Osaka Office</b>	1-3-7 Tosabori, Nishi-ku, Osaka, 550-0001	+81-6-6441-6581
<b>Nagoya Office</b>	2-3-8 Nishiki, Naka-ku, Nagoya, Aichi, 460-8679	+81-52-231-6280
<b>Olijf</b>	5-18-11 Minami Aoyama, Minato-ku, Tokyo, 107-0062	+81-3-5468-6611
<b>Sapporo Satellite Office</b>	19-38 Kita 7 Jo-nishi, Chuo-ku, Sapporo, Hokkaido, 060-0007	+81-11-641-8000
<b>Niigata Satellite Office</b>	4-1-8 Terazawa, Gosen-shi, Niigata, 959-1837	+81-250-42-6166
<b>Fukuyama Satellite Office</b>	1285-3 Managura, Ekiya-cho, Fukuyama, Hiroshima, 720-1131	+81-84-959-4001
<b>Milano Representative Office</b>	Via Conservatorio, 22 20122 Milano, Italy	+39-346-1662904

\*For calls originating inside Japan, please disregard the number 81 and start dialling with a 0 (zero).

## Associated Companies

Moririn Logistics Co., Ltd.	Moririn Yarn Manufacturing Co., Ltd.	Fores Co., Ltd.
DMR Inc.	Toda Kogyo Co., Ltd.	Iwaki Co., Ltd.
wjk Co., Ltd.	Sakura Industries Co., Ltd.	Shanghai Moririn Textile Co., Ltd.
Shanghai Senyi Garments Inspection Co., Ltd.	Nantong Moririn Textile Co., Ltd.	Qixia Morica Garment Co., Ltd.
Moririn Automotive Textile (Nantong) Co., Ltd.	Xuancheng Onuki Moririn Thread Ltd.	Qingdao Moririn Textile Co., Ltd.
Qingdao Senhuada Workwear Co., Ltd.	Qingdao Senming Bedclothes & Garment Co., Ltd.	Moririn Vietnam Co., Ltd.
Moririn Thailand Co., Ltd.	Moririn Living Indonesia Co., Ltd.	Moririn Fiber Korea Co., Ltd.

## Main Business Activities

The spinning and sale of yarn and fibers to textile manufacturers.  
 Sales of textiles in cooperation with synthetic fiber manufacturers and converters.  
 Sales of clothing products to apparel makers, specialty boutiques, mail order houses and mass merchandisers.  
 Sales of bedding and household goods to specialty boutiques and mail order houses.  
 Sales of sewing materials such as sewing machine thread and linings, as well as car covers and office chair fabrics to specialists.  
 Sales of construction/civil engineering, fishing industry, and agricultural industry materials to specialists.

## Main Banks

Bank of Mitsubishi UFJ., Sumitomo Mitsui Bank, Mizuho Bank, and others.

## Customers

Toray, Teijin Frontier, Mitsubishi Chemical, Unitika Trading, Toyobo STC, Daiwabo Rayon, Shinnaigai Textile, Nikke Textile, Tokai Nenshoku, Lenzing, Matsuoka Corporation, World, Onward Kashiyama, Sanyo Shokai, TSI Holdings, Aeon, Uny, Shimamura, Nishimatsuya Chain, Adastria, MASH Style Lab, Goldwin, Japanet Takata, Jupiter Shop Channel, Dinos Cecile, Japanese Consumers' Co-operative Union, Belluna, Seiren, DCM Holdings, Shibata, and others

# Moririn Co., Ltd. Organizational Chart

